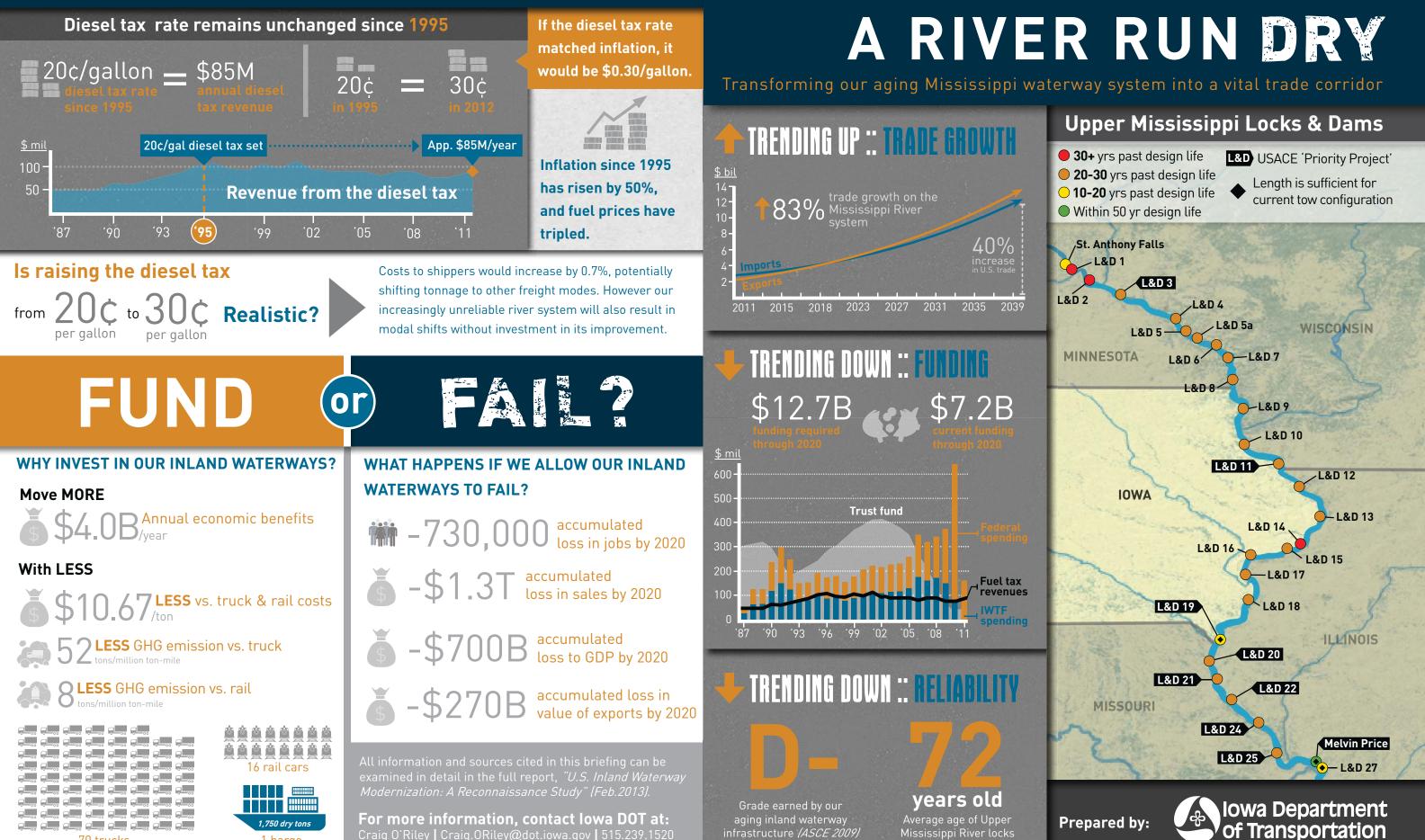
REVENUE STREAMS :: A CLOSER LOOK AT USER FEES



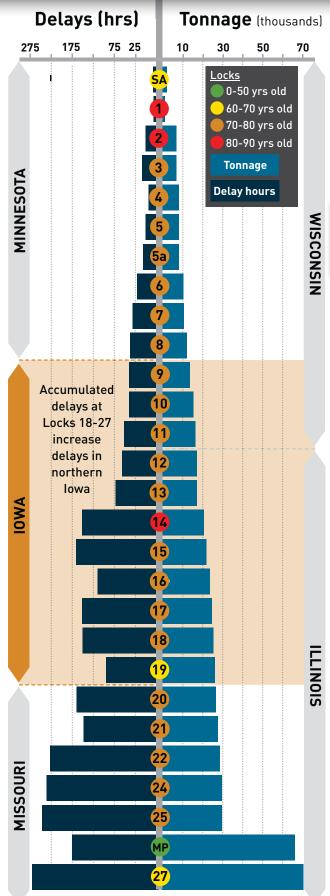
70 trucks

1 barge

Prepared by:

UPPER MISSISSIPPI LOCKS & DAMS

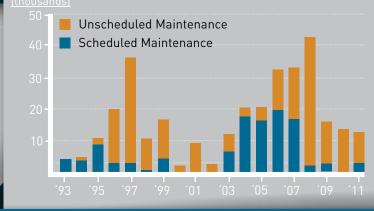
Annual volume of trade vs. delays



Data averaged over 10 years (USACE)

AGING FACILITIES = increase in costly delays

Maintenance Hours for Iowa's Locks 9-19



Lock delays force freight to shift to more expensive modes like rail & truck, costing barge owners, industry, and consumers alike. Infrastructure maintenance costs for rail and roadway also increases.

Waterway projects completed since 2007:



WHAT CONGRESS CAN DO :: SUPPORTING OUR WATERWAYS

CONGRESSIONAL SUPPORT :: NECESSARY STEPS TO A VIABLE FUTURE

lowa Lock 9









The State of Iowa recommends the following congressional actions to support the future viability of the Mississippi inland waterway system:

National Recommendations for Congress

- 1. Ensure passage of the Water Development Act of 2012/13.
- Ensure opportunities for pilot programs that allow non-federal sponsors to rehabilitate, improve, maintain and operate federal projects.
- 3. Ensure opportunities for alternative project delivery and funding mechanisms (see table to right).
- Ensure adequate funding for ongoing and pilot USACE Civil Works and Navigation programs.
- 5. Authorize USACE to study additional funding mechanisms to provide more adequate funding for the Inland Waterways Trust Fund (IWTF).

Specific Recommendations for Iowa

- Iowa should explore a coalition of Upper Mississippi River States and inland waterway interest groups to drive legislative agenda in D.C. to address operational improvements, funding and legislative changes needed to modernize the Inland Waterway System.
- Iowa should express interest to the Secretary of the Army and seek non-federal sponsorship for implememntation of a pilot project (outlined in TItle II, Section 2019 of the WRDA 2012 bill).

ALTERNATIVE SOL	
Partnership Type	
DBOM: Design-Build 0&M	 A p cor Lo Po
PFP with DBOM: Private Financial Participation with DBOM	• Le • Lo » »
PDA: Project Development Agreements	 A p The im Oth im PD pla Ins
Private 0&M	• Ou • Su

LEFT BEHIND .: U.S. LAGS IN WATERWAY INVESTMENT







ING GAP :: IOWA'S NEEDS FAR EXCEED FUNDING

needed to bring Locks 11-19 to operation standards

allocated for Locks 11-19 in FY 2013

UTIONS: PUBLIC-PRIVATE PARTNERSHIPS (P3)

Description

- private consultant team is responsible for design, onstruction, and/or facility operations & maintenance (O&M).
- ong-term incentives can reduce 0&M costs.
- otentially reduces the life-cycle cost of the project.
- everages private sector financing to supplement public funds. an repayment:
- Design-Build-Finance: Private entity repaid from public funds or financing at milestones or on a payment schedule.
- Availability Payments: A public sponsor makes payments when a project is "available" to the public, either on project milestones or performance standards.
- *Toll Concession:* A private partner gets maximum responsibility and risk in exchange for exclusive rights to revenue (user fees/tolls).
- private sector partner participates in the feasibility phase.
- ne private partner has first negotiation rights to develop and nplement the project.
- ther partnership model can be used during project plementation.
- DAs can achieve private sector innovation during project anning, project delivery acceleration.
- stituting tolls/fares requires policy action by the government.

utsource O&M to a private company.

ccessful example of this exists in Flanders, Belgium.